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SECURITY INFORMATION

28 December 1951

MEMORANDUM FOR THE RECORD

25X1A SUBJECT: Support [REDACTED] Operations

25X1A PRESENT: General Smith and Messrs. Dulles, [REDACTED] 25X1A

25X1A The DCI stated that he had called this meeting to explain how support for
25X1A the operations [REDACTED] be handled within the CIA. He drew the chart,
annexed to this memorandum as Tab A, and explained it, beginning at the bottom.

25X1A The DCI explained that [REDACTED] is in substance the quartermaster for [REDACTED]
25X1A It is [REDACTED] responsibility to insure that the operations of [REDACTED] are sup-
25X1A ported to the very best of his ability. [REDACTED] position is analogous to 25X1A
that of a divisional quartermaster and he does not have to worry primarily about
the Agency as a whole. His primary responsibility is to [REDACTED] 25X1A

25X1A Similarly, [REDACTED] is in substance the quartermaster for [REDACTED] and 25X1A
it is his responsibility to insure that the operations of [REDACTED] are supported 25X1A
to the best of his ability.

25X1A DD/P will also have an administrative and logistics man, as yet undesignated,
who will act in substance as his "Quartermaster General". The function of DD/P's
quartermaster is to service DD/P, but he will belong to DD/A. The DCI gave the
analogy of the Quartermaster for a Field Army, who is provided by the Theater G-4
and assigned to Army. Both [REDACTED] quartermasters would deal directly
with this man and only through him with the Office of DD/A.

The support of CIA as a whole will be the responsibility of DD/A, who will
have Colonel White as his deputy. DD/P's "quartermaster" will be in constant
touch with the Office of DD/A as the quartermaster of an Army is constantly in
touch with the Office of the Theater G-4.

The DCI explained briefly how this arrangement would operate in determining
the levels of personnel and material to be employed by the respective offices in
performing their missions.

25X1A The QMs [REDACTED] will request the support they consider necessary
to accomplish their respective missions from the QM for DD/P, who, in turn, would
consult the Office of DD/A. In some cases, requested levels will have to be
reduced. It will then be necessary to determine whether or to what extent as-
signed missions can be performed with the levels of personnel and material
which can be made available. If they could perform the mission originally
assigned with these lesser means, it will be the responsibility of the operating
offices to do the job with the available support. If not, the missions will
have to be readjusted to be commensurate with the support available.

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In response to questions from [REDACTED] the DCI made it plain that after it had been determined what levels of support, in terms of personnel and materiel, were to be employed by DD/P, and under him [REDACTED] it would be the responsibility of the operating offices to insure that such personnel and materiel are properly employed in performance of assigned missions, reserving always to DD/A the function of inspection and audit. 25X1A

Undoubtedly, it will be necessary for DD/P's "quartermaster" to confer from time to time with DD/A's office on matters of detail, but it was made clear that the operating offices will exercise control over the employment of personnel and materiel allocated and will be held strictly responsible for their effective and economical utilization.

In the course of discussing this point, the DCI stated that he wished to have it distinctly understood that he relied upon Mr. Wolf to exercise general supervision, as his representative, over all fiscal and supply matters--that he approved documents with the accompanying notation, "Signature recommended, Walter Reid Wolf," because they signified to him that funds are available and that the moneys are being legally spent.

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[REDACTED] raised the question of covert procurement overseas and suggested that it should be the responsibility of the overseas clandestine network. With respect to this point, the DCI commented that it seemed to be a detail. As an example of how this could be done, the DCI stated [REDACTED] that Mr. Wolf furnish him with a man capable of conducting such procurement, if such a man were needed. Such man would then be detailed to work under the direction of DD/P. In the ensuing discussion, the Director remarked that there would be no parallel administrative chains of command.

In response to an inquiry with respect to covert procurement in the United States, the Director stated that he felt this could be solved on an ad hoc basis between DD/A and DD/P, and that such procurement might in varying cases be performed by the covert offices under DD/A review and audit or by the central administrative staff as an overt service to the covert offices in Washington.

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[REDACTED] at the conclusion of the meeting, requested agreement by all present that the system described by the DCI constituted a "major change" from present arrangements and such agreement was indicated.

In this connection, Mr. Wolf commented that it had always been his view that it was preferable to have the military system as such, rather than any compromise between the military system and any other system.

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[REDACTED]
Acting Executive Assistant
to the Director

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O/DCI LEB:mlk

Distributions:

Orig - [REDACTED]

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